

<b>2024</b>	<b>AVERAGE</b>	<b>MEDIAN</b>	<b>MIN</b>	<b>MAX</b>	<b># BROKERS</b>
<b>Total revenue</b>	<b>1,308.0</b>	<b>1,305.5</b>	<b>1,285.5</b>	<b>1,342.7</b>	8
<b>Club EBITDA</b>	<b>804.4</b>	<b>800.4</b>	<b>751.0</b>	<b>859.4</b>	8
Total overhead	(165.5)	(159.6)	(180.6)	(154.4)	7
<b>EBITDA</b>	<b>646.4</b>	<b>638.8</b>	<b>619.4</b>	<b>682.5</b>	8
Depreciation and impairment tangibles	(213.3)	(214.2)	(244.3)	(182.6)	8
Amortisation and impairment intangibles	(8.6)	(9.7)	(12.5)	(2.5)	8
Depreciation right-of-use assets	(230.3)	(229.0)	(251.5)	(214.1)	8
COVID-19 rent credits	0.0	0.0	0.0	0.0	6
<b>EBIT</b>	<b>194.2</b>	<b>192.6</b>	<b>174.1</b>	<b>224.6</b>	8
Finance costs	(33.0)	(34.4)	(40.4)	(20.0)	8
Interest lease liabilities	(43.1)	(43.1)	(55.5)	(28.6)	8
Corporation tax	(30.1)	(30.2)	(36.5)	(24.2)	8
<b>Net result</b>	<b>88.1</b>	<b>83.9</b>	<b>72.5</b>	<b>109.5</b>	8

#### UNDERLYING KEY FIGURES

<b>Club EBITDA</b>	<b>804.4</b>	<b>800.4</b>	<b>751.0</b>	<b>859.4</b>	8
Rent costs (opened clubs)	(260.2)	(251.5)	(300.3)	(231.9)	6
Exceptional items - clubs	0.0	0.0	0.0	0.0	5
<b>Underlying Club EBITDA</b>	<b>543.1</b>	<b>542.7</b>	<b>519.1</b>	<b>580.2</b>	6
<b>EBITDA</b>	<b>646.4</b>	<b>638.8</b>	<b>619.4</b>	<b>682.5</b>	8
Rent costs clubs and overhead, incl. car leases	(260.9)	(253.5)	(300.3)	(230.1)	8
Exceptional items - total	0.2	0.0	0.0	1.0	6
<b>Underlying EBITDA</b>	<b>385.7</b>	<b>386.3</b>	<b>367.0</b>	<b>399.7</b>	8
<b>Net debt <sup>1</sup></b>	<b>795.2</b>	<b>797.0</b>	<b>702.6</b>	<b>858.1</b>	7
<b>Clubs</b>	<b>1,627</b>	<b>1,623</b>	<b>1,600</b>	<b>1,660</b>	8
<b>Members (million)</b>	<b>4.744</b>	<b>4.734</b>	<b>4.576</b>	<b>4.950</b>	8

<sup>1</sup> IFRS net debt minus lease liabilities