

2023	AVERAGE	MEDIAN	MIN	MAX	# BROKERS
Total revenue	1,073.4	1,075.0	1,047.1	1,102.3	8
Club EBITDA	655.4	647.2	611.0	699.1	8
Total overhead	(140.9)	(142.5)	(150.2)	(126.1)	7
EBITDA	519.5	510.1	492.3	551.9	8
Depreciation and impairment tangibles	(181.7)	(181.4)	(201.8)	(164.7)	8
Amortisation and impairment intangibles	(8.5)	(9.0)	(12.6)	(2.5)	8
Depreciation right-of-use assets	(198.9)	(200.1)	(203.8)	(192.0)	8
COVID-19 rent credits	0.0	0.0	0.0	0.0	7
EBIT	130.4	126.6	110.6	164.6	8
Finance costs	(31.7)	(33.3)	(40.1)	(23.0)	8
Interest lease liabilities	(38.2)	(37.6)	(49.9)	(28.9)	8
Corporation tax	(15.4)	(15.0)	(24.0)	(9.4)	8
Net result	45.0	44.6	28.2	71.9	8

UNDERLYING KEY FIGURES

Club EBITDA	655.4	647.2	611.0	699.1	8
Rent costs (opened clubs)	(214.8)	(213.2)	(234.9)	(192.7)	6
Exceptional items - clubs	1.0	0.0	0.0	5.0	5
Underlying Club EBITDA	438.5	438.8	418.4	466.9	6
EBITDA	519.5	510.1	492.3	551.9	8
Rent costs clubs and overhead, incl. car leases	(218.2)	(215.3)	(238.2)	(196.4)	8
Exceptional items - total	1.0	0.0	0.0	5.0	6
Underlying EBITDA	302.0	301.1	287.5	314.8	8
Net debt ¹	759.0	760.8	708.8	810.4	7
Clubs	1,404	1,400	1,400	1,425	8
Members (million)	4.034	4.039	3.876	4.190	8

¹ IFRS net debt minus lease liabilities