

2023	AVERAGE	MEDIAN	MIN	MAX	# BROKERS
Total revenue	1,049.7	1,052.2	997.5	1,076.8	8
Club operating costs	(405.1)	(403.4)	(442.7)	(359.5)	7
Club EBITDA	636.9	628.4	610.9	674.2	8
Total overhead	(135.7)	(137.1)	(145.3)	(124.7)	8
EBITDA	504.1	496.6	486.3	539.6	8
D&A	(387.9)	(392.6)	(404.8)	(358.6)	8
o.w. depreciation and impairment tangibles	(180.4)	(183.3)	(192.9)	(164.3)	8
o.w. amortisation and impairment intangibles	(8.5)	(9.1)	(11.6)	(2.5)	8
o.w. depreciation right-of-use assets	(199.1)	(196.7)	(217.6)	(183.2)	8
COVID-19 rent credits	0.0	0.0	0.0	0.0	8
EBIT	116.2	117.7	88.6	135.3	8
Finance costs	(31.4)	(32.7)	(39.1)	(20.1)	8
Interest lease liabilities	(39.0)	(38.7)	(49.0)	(28.9)	8
Corporation tax	(12.6)	(13.2)	(17.0)	(4.8)	8
Net result	33.2	36.7	2.7	51.0	8

UNDERLYING KEY FIGURES

Club EBITDA	636.9	628.4	610.9	674.2	8
Rent costs (opened clubs)	(200.1)	(198.9)	(218.8)	(183.2)	6
Exceptional items - clubs	0.8	0.0	0.0	5.0	6
Underlying Club EBITDA	433.5	431.3	417.7	452.1	6
EBITDA	504.1	496.6	486.3	539.6	8
Rent costs clubs and overhead, incl. car leases	(205.9)	(205.8)	(222.7)	(183.2)	8
Exceptional items - total	1.1	0.0	0.0	5.0	7
Underlying EBITDA	299.2	300.6	281.2	319.8	8
Net debt ¹	757.2	767.1	687.9	830.5	7
Clubs	1,400	1,400	1,350	1,450	8
Members (million)	4.032	4.018	3.870	4.250	8

¹ IFRS net debt minus lease liabilities