

2022	AVERAGE	MEDIAN	MIN	MAX	# BROKERS
Total revenue	805.5	807.8	779.3	835.3	10
Club operating costs	(312.6)	(312.0)	(331.7)	(296.1)	9
Club EBITDA	486.2	482.1	442.8	518.3	10
Total overhead	(107.5)	(107.0)	(129.3)	(94.7)	10
EBITDA	380.7	382.1	337.8	408.1	10
D&A	(331.1)	(333.1)	(351.1)	(309.6)	10
Depreciation and impairment tangibles	(151.3)	(150.9)	(172.7)	(139.5)	10
Amortisation and impairment intangibles	(8.7)	(8.8)	(10.9)	(2.5)	10
Depreciation right-of-use assets	(171.2)	(172.0)	(193.3)	(146.2)	10
COVID-19 rent credits	0.8	1.1	0.0	1.1	5
EBIT	49.9	53.7	14.8	74.3	10
Finance costs	(25.2)	(24.9)	(28.7)	(21.1)	10
Interest lease liabilities	(35.9)	(35.1)	(44.1)	(29.2)	10
Corporation tax	1.9	0.3	(6.4)	11.5	10
Net result	(9.2)	(7.1)	(35.6)	10.6	10

UNDERLYING KEY FIGURES

Club EBITDA	486.2	482.1	442.8	518.3	10
Cash rent costs (open clubs)	(166.4)	(160.2)	(191.4)	(145.7)	9
Exceptional items - clubs	6.1	6.0	5.8	6.4	3
Underlying Club EBITDA	338.3	328.0	295.9	473.7	10

EBITDA	380.7	382.1	337.8	408.1	10
Cash rent costs clubs and overhead, incl. car leases	(167.5)	(163.5)	(194.7)	(146.9)	10
Exceptional items - total	7.0	6.5	6.4	8.8	4
Underlying EBITDA	215.6	217.9	190.9	225.3	10

Underlying net result ¹	17.9	23.0	(14.8)	33.7	8
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Net debt ²	731.5	731.1	694.0	787.2	9
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Clubs	1,251	1,250	1,245	1,265	10
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Members (million)	3.470	3.468	3.406	3.542	10
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¹ Net result adjusted for IFRS16, PPA amortisation, SWAP valuation differences, exceptional items and the related tax effects

² IFRS net debt minus lease liabilities