

2022	AVERAGE	MEDIAN	MIN	MAX	# BROKERS
Total revenue	776.4	808.4	693.7	826.0	10
Club operating costs	(301.1)	(303.6)	(328.5)	(273.9)	7
Club EBITDA	483.4	490.0	388.8	531.4	8
Total overhead	(99.4)	(98.9)	(107.5)	(89.8)	8
EBITDA	382.2	389.4	291.3	423.9	9
D&A	(325.1)	(329.5)	(346.4)	(301.5)	9
Depreciation and impairment tangibles	(146.4)	(148.4)	(156.3)	(134.4)	8
Amortisation and impairment intangibles	(10.8)	(9.7)	(16.5)	(7.9)	8
Depreciation right-of-use assets	(168.8)	(168.6)	(180.6)	(154.4)	8
COVID-19 rent credits	-	-	-	-	8
EBIT	56.8	62.3	(40.3)	100.9	9
Finance costs	(18.6)	(17.6)	(22.8)	(14.5)	8
Interest lease liabilities	(38.3)	(40.0)	(41.4)	(31.6)	8
Corporation tax	(0.4)	(2.9)	(15.2)	27.6	9
Net result	1.6	4.8	(71.0)	39.1	9

UNDERLYING KEY FIGURES

Club EBITDA	476.8	483.3	388.8	531.4	9
Cash rent costs (open clubs)	(161.9)	(158.6)	(175.6)	(150.7)	7
Exceptional items - clubs	0.0	0.0	0.0	0.0	7
Underlying Club EBITDA	321.5	332.0	237.5	355.8	7

EBITDA	382.2	389.4	291.3	423.9	9
Cash rent costs clubs and overhead, incl. car leases	(162.3)	(158.3)	(177.4)	(151.2)	7
Exceptional items - total	0.5	0.0	0.0	3.3	7
Underlying EBITDA	214.3	225.0	140.1	246.5	8

Underlying net result ¹	37.7	39.5	12.1	61.0	6
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Net debt ²	659.0	668.0	557.8	716.5	7
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Clubs	1,240	1,250	1,220	1,250	9
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Members (million)	3.350	3.371	3.110	3.623	8
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¹ Net result adjusted for IFRS16, PPA amortisation, SWAP valuation differences, exceptional items and the related tax effect

² IFRS net debt minus lease liabilities